

February 1, 2024

[Legal@FixTheCity.org](mailto:Legal@FixTheCity.org)

Subject: California Public Records Act Request No. R23-328 – Records Regarding  
Project Powerhouse as Further Detailed in the Request

This letter is in response to your California Public Records Act (CPRA) request received on September 11, 2023, seeking records from the Los Angeles Department of Water and Power (LADWP) on the above subject.

LADWP has completed its search for records, and the following records are now available for your review:

- PowerPoint of LADWP Response to Emergency Declaration on Homelessness

Please note that records are being provided on a rolling basis as documents are collected and reviewed. Although this date may change, the LADWP intends to make additional records available by March 8, 2024.

Please contact the LADWP CPRA Clearinghouse at [cpa@ladwp.com](mailto:cpa@ladwp.com) or (213) 367-4440 to schedule a record viewing session for records now available for review. There is no fee if you wish only to review the records. During the review session, you may indicate which records, if any, you wish to have duplicated. In accordance with the Los Angeles Administrative Code, the fee for this duplication service is 10 cents per page for standard 8.5x11-inch or 8.5x14-inch white paper with black ink and 25 cents per 11x17-inch white paper with black ink. Duplication of non-standard items may require additional time. You can request to have these non-standard items mailed at the time your duplication request is placed. Payment, which is due at the time of the duplication request, must be in exact cash or check made payable to the Los Angeles Department of Water and Power.

If you have any additional requests for records, you are encouraged to submit an LADWP CPRA Request. Submitting your request on the form helps clarify the records being sought and assists in preparing a response to you. The LADWP CPRA request form is available at [ladwp.com](http://ladwp.com) (*click on About Us / Finances and Reports / Reports – where you will find a link to the Public Records Form*), or through the CPRA Clearinghouse at [cpa@ladwp.com](mailto:cpa@ladwp.com) or (213) 367-4440.

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If you have any questions regarding your records request, you may reach the CPRA Clearinghouse at the contact information listed above.

Sincerely,

CPRA Clearinghouse

# Electric Underground Distribution Line Extensions

## Customer Facts Sheet

### Summary:

The Los Angeles Department of Water and Power's (LADWP) Rules Governing Water and Electric Service have been modified to change the way customers are charged for an underground distribution line extension in public property. Per the new rule 15-E section I.1, underground distribution line extension costs for conduits and substructures in public property will be shared between all identified customers, present and future, that will benefit from such conduits and structures for projects submitted to the LADWP on or after September 1, 2023. Customers requesting underground distribution line extensions in public property will be required to pay the portion of the costs the LADWP determines their project is responsible for both new and existing infrastructure installed under this new rule. Finally, future customers will pay their share of the infrastructure built for projects designated by the Mayor's office as 100 percent affordable or supportive housing and newly submitted during the existence of a local emergency due to homelessness declared by the Mayor.

### Frequently Asked Questions:

**1. What is an underground distribution line extension and how much will I have to pay?**

An underground distribution line extension involves the installation of conduits, substructures, cables, and electrical equipment from existing and new infrastructure in public property. The underground distribution line extension costs for conduits and substructures only in public property will vary and be shared between your new project as well as identified present and future customers. The LADWP will complete the cost estimate based on the new rule and will provide the final cost after the distribution line extension design has been completed.

**2. Will I be reimbursed for the construction cost benefiting future customers or the LADWP if my contractor builds the conduits and structures in public property?**

Yes. The LADWP will reimburse the customer when the customer's contractor builds the underground distribution line extension infrastructure in public property after construction is completed and inspected by the LADWP and the Los Angeles Department of Public Works. The reimbursement will only include the amount of the construction work shared by future customers or the LADWP. Please contact the LADWP engineer assigned to your project for details.

**3. What infrastructure costs are shared with future customers and the LADWP?**

Design and construction costs for conduits and substructures in public property will be shared. Other costs related to the underground distribution line extension will be the responsibility of

the customer initiating the underground distribution line extension, including conduits in a separate trench terminating at the customer's property, and the LADWP inspection fees if applicable. Additionally, fees issued by other agencies include but are not limited to; the Los Angeles Department of Public Works, inspection, permit, street damage restoration fees, the Los Angeles Department of Transportation fees, regulatory agencies fees, telecommunication, gas, the LADWP water, and other foreign utility relocation costs, and the Los Angeles County or state agency costs. Finally, the cost to design and approval of traffic control and shoring plans if required is the responsibility of the customer initiating the underground distribution line extension.

**4. What portion of the cost is the LADWP responsible for?**

The LADWP is responsible for portions of the conduits reserved for the LADWP beyond the minimum portion of the conduits to provide electricity and reliability to the customers served.

**5. Will the new rule change increase the timeline to complete an underground distribution line extension?**

No. The new rule will not impact the underground distribution line extension schedule discussed with the lead engineer. The LADWP continuously monitors and seeks to improve the customer experience.

**6. Why do I have to pay so much to connect to the existing infrastructure in front of my property?**

The cost to connect to existing infrastructure is much less than the total cost for an underground distribution line extension. New underground distribution line extensions built under the new rule, identify existing and future customer that will benefit from the installed underground distribution line extension and charges each cost a portion of the total cost.

## **Declaration of Local Emergency**

**WHEREAS**, Section 231(i) of the Los Angeles City Charter and Ch. 3, Section 8.27 of the Los Angeles Administrative Code provide that the Mayor of the City of Los Angeles has the authority to declare the existence of a local emergency as a result of any occurrence which, by reason of its magnitude, is or is likely to become beyond the control of the normal services, personnel, equipment, and facilities of the regularly constituted branches and departments of City government; and

**WHEREAS**, the City of Los Angeles has at any given time approximately 41,980 people experiencing homelessness Citywide; and

**WHEREAS**, the number of unhoused people in the City of Los Angeles has increased dramatically in recent years, nearly doubling in the past decade, with the number of unhoused families increasing by 238 percent since 2007; and

**WHEREAS**, the City of Los Angeles represents 9.6 percent of the State of California's population but 25 percent of the State's unsheltered population, and the City represents only 1.2 percent of the total United States population but 7.2 percent of the United States population of people experiencing homelessness; and

**WHEREAS**, as a percentage of its population, the number of unsheltered people in the City of Los Angeles is approximately 18 times higher than the number in New York City and 14 times higher than the number in Chicago; and

**WHEREAS**, there are more people currently experiencing homelessness in the City of Los Angeles than were displaced by Hurricane Harvey in Houston (30,000) or the 1994 Northridge Earthquake (20,000); and

**WHEREAS**, homelessness has disproportionately impacted Black, Indigenous and Immigrant Angelenos. Black people comprise only 8 percent of the population of the City of Los Angeles but, in the most recent homelessness count, accounted for 33 percent or more of people experiencing homelessness; and

**WHEREAS**, homelessness has increased dramatically and disproportionately among Hispanic and Latino Angelenos during the COVID-19 pandemic. The share of the population of people experiencing homelessness who are Hispanic or Latino increased by 30 percent between 2020 and 2022 and now constitute 42 percent of unhoused individuals. Black and Brown Angelenos comprise 75 percent of people experiencing homelessness; and

**WHEREAS**, the homelessness crisis has had unacceptable consequences for Angelenos, including a significant death toll that has rapidly increased since the start of the COVID-19 pandemic. The Los Angeles County Department of Public Health has reported an average of over 5 deaths per day of unhoused persons as of March 2021, a 200 percent increase in the death rate of persons experiencing homelessness over the past decade and a 56 percent increase over just one year prior; and

**WHEREAS**, women now comprise about a third of people experiencing homelessness and at least 60 percent of those women have experienced violence, and more than a third of LGBTQ+ women experiencing homelessness have experienced sexual assault; and

**WHEREAS**, a disproportionate share of youth experiencing homeless identify as LGBTQ+ and lack adequate access to resources; and

**WHEREAS**, the murder rate for people experiencing homeless is at the highest recorded levels, and increased by 47 percent in 2021 alone; and

**WHEREAS**, severe overcrowding in Los Angeles has also led to increased deaths from COVID-19. In neighborhoods with 40 percent overcrowding as compared to a national average of 3 percent, residents are 11 times more likely to die because of COVID-19; and

**WHEREAS**, shelter and housing is particularly important during these coming winter months when people experiencing homelessness in the City are likely to face heightened exposure and dangers from living outdoors, and heightened dangers from the combination of COVID-19, flu outbreak and respiratory syncytial virus (RSV). It is projected that the City will face an acute shortage of winter homeless shelters through March 2023, with fewer than half the number of shelter sites available as in the winter of 2021-2022 and nearly two-thirds fewer shelter beds; and

**WHEREAS**, the City's eviction moratorium, which has protected many Angelenos from falling into homelessness, ends concurrently with the end of the City's State of Local Emergency regarding the COVID-19 pandemic on February 1, 2023; and

**WHEREAS**, the State of California's COVID-19 State of Emergency, which has provided resources to keep many Angelenos from falling into homelessness, ends in February of 2023, thus requiring immediate action in order to create replacement and additional housing and shelter, and in order to support the necessary infrastructure and laws required to protect and provide that shelter and housing; and



**WHEREAS**, people experiencing homelessness suffer disproportionately from mental and physical health ailments, the treatment of which has strained the City's ability to provide appropriate shelter and housing and which require assistance from the County Health Department to provide the necessary public services. Specifically, it is estimated that 47 percent of unsheltered people in the City of Los Angeles are affected by a health condition, 46 percent are affected by substance abuse, 34 percent are affected by a serious mental illness, 29 percent are affected by physical disabilities, 17 percent are affected by post-traumatic stress disorder, 7 percent are affected by developmental disabilities, and 6 percent are affected by traumatic brain injuries. Recent studies differ on the exact percentages but dramatic increases over time are prevalent in all of the data. The prevalence of extreme need significantly stress the City's public services; and

**WHEREAS**, notwithstanding that the State of California has enacted a CARE Court to address the crisis of untreated mental illness, the beds and necessary access to acute and subacute care is in development and steps must be taken in the interim to provide increased access to care; and

**WHEREAS**, the homelessness crisis has strained the City's public safety resources. Among other things, occurrences of fires related to homelessness have nearly tripled between 2018 and 2021, averaging 24 fires a day in the first quarter of 2021, and now constitute a majority of all fires to which the Los Angeles Fire Department responds; and

**WHEREAS**, paramedic calls to address the crisis on our streets and in our other public spaces are increasing at alarming rates and unhoused residents are 19 times more likely to require an emergency room transport by paramedics than housed residents; and

**WHEREAS**, the homelessness crisis confronting Los Angeles has grown both incrementally and exponentially, leading to death, illness, and deplorable living conditions even worse than those that created emergencies due to persistent and worsening conditions from prison overcrowding, deterioration in water quality, or fire risk due to climate change; and

**WHEREAS**, the conditions in December 2022 are even more dire than when Mayor Bradley declared a local emergency due to the upcoming winter weather and its effects on the people experiencing homelessness in 1987; and

**WHEREAS**, the displacement of the number of people living on the streets of the City of Los Angeles today is a daily recurring emergency, empowering the Mayor to declare a state of emergency, no less than if the emergency was caused by an earthquake, fire, or flood; and

**WHEREAS**, the City's ability to mobilize local resources, coordinate interagency response, accelerate procurement of housing units, use mutual aid, and seek assistance and potential reimbursement by the State and Federal governments will be critical to successfully responding to this homelessness crisis; and

**WHEREAS**, during the pendency of the existence of a local emergency, the Los Angeles City Council shall retain its full authority to consider a variety of City ordinances to codify the measures necessary to address this homelessness crisis; and

**WHEREAS**, during the COVID-19 pandemic the City Council created the COVID-19 Homelessness Roadmap and committed the funding and resources needed to produce 6700 housing options in 18 months; and

**WHEREAS**, the City currently has 14,475 interim housing beds and the City Council continues to prioritize the building of interim and permanent supporting housing and yet need outpaces demand; and

**WHEREAS**, the City projects it will soon have a total of 12,908 supportive and affordable units, of which 3,861 have been completed already, 5,171 are currently under construction, and 3,876 are in pre-development; and

**WHEREAS**, notwithstanding that Council has been and is acting with urgency, including implementing a roadmap to house thousands of Angelenos and building an unprecedented number of supportive housing units and shelters, an emergency declaration is necessary to mobilize resources, save lives, and provide for the public health, welfare, and safety of all; and

**WHEREAS**, the City of Los Angeles has responded to the rapid increase in its homeless population with unprecedented investments into homelessness solutions, including a nearly \$1.2 billion commitment in the 2022-2023 City budget for the construction of thousands of units of supportive housing, the expansion of bridge housing, and the hiring of professionals to address the homelessness crisis and, notwithstanding these efforts, the number of those experiencing homelessness in the City continues to increase and outstrip the resources and services that the City has provided; and

**WHEREAS**, the magnitude of loss of life, the persistent and disproportionate impact of the COVID-19 pandemic, and the persistent discriminatory impacts of a lack of housing warrant and necessitate that I declare the existence of a local emergency; and



**WHEREAS**, the benefits of this emergency declaration, coupled with past and future actions by the Los Angeles City Council to address the homelessness crisis, will help ensure that this local emergency will be of a temporary nature;

**NOW, THEREFORE**, I thereby declare the existence of a local emergency and direct all Divisions of the Emergency Operations Organization (EOO) and all other City Departments to take necessary steps for the protection of life, health and safety in the City of Los Angeles.

**I REQUEST**, that the City Council adopt resolutions pursuant to the Los Angeles Administrative Code Sections 10.1.1, 10.2.1, 10.5(a)(8), and 10.5.5 to expedite the procurement and contracting process for materials, equipment, and services necessary to respond rapidly to the homelessness crisis.

**I DIRECT** that, as Director of the EOO, I shall coordinate Citywide planning and response with respect to unsheltered individuals in conjunction with the City Administrative Officer, Los Angeles Homeless Services Authority, Los Angeles City Housing Department, Los Angeles City Planning Department and any and all necessary departments and agencies.

**I FURTHER DIRECT** that the City coordinate its efforts to address this declared emergency with the County of Los Angeles, the State of California, and the federal government.

**I FURTHER DIRECT**, that the continuing state of emergency shall be regularly evaluated, in coordination with City Council, by reference to key performance indicators of progress in addressing the emergency, including, but not limited to:

- Decrease in the number and size of encampments;
- Regulatory relief from other jurisdictions and within Los Angeles City agencies to create flexibility to address the crisis;
- Relaxation in the restraints that limit the ability of the City's proprietary departments to create flexibility to address the crisis;
- Increased housing placements;
- Increased starts on new affordable housing options;
- An increase in temporary and permanent housing units;

- Increased outside aid through access to mental health and substance use beds;
- A decrease in the number of persons being evicted from existing housing units;
- A decrease in the number of persons falling into homelessness.

**I FURTHER DIRECT** that this Emergency Declaration sunset in six months subject to being renewed. The setting of a specific time frame allows for actions to be taken to make permanent, necessary structural changes.

**I FURTHER DIRECT** that all relevant City departments and agencies compile and deliver to the Mayor information about the specific and necessary resources and support that the City should request from Los Angeles County, the State of California and the Federal government to address this crisis.

**I THEREFORE DIRECT** that the Declaration of Local Emergency shall take effect immediately and that notice shall be given of said Declaration through the most feasible means.

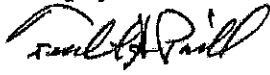
REPORT FROM

## OFFICE OF PUBLIC ACCOUNTABILITY

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Date: August 15, 2023

To: The Board of Water and Power Commissioners

From: Frederick H. Pickel, Ph.D., Executive Director/Ratepayer Advocate,  
Office of Public Accountability (OPA) 

Subject: OPA Report on Board Agenda of August 15, 2023, Item I.2 and L.14  
Project PowerHouse Updates and Amendment of Rule No. 15, of the  
Rules Governing Water and Electric Service

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### RECOMMENDATION:

OPA supports approval of item L.14, but respectfully recommends routine reporting to bring full transparency to the costs of these rule changes. The Board very rarely changes the Rules Governing Water and Electric Service, and therefore the institutional custom to supervise and evaluate rule changes is not well established.

The following draft resolution paragraphs could improve public disclosure of the funding involved in this impactful and important rule change. The third paragraph would encourage future Boards to regularly consider reimbursement from available tax revenues or other funding sources, in the event the current estimates grow larger than today's estimates, or sustain over longer time periods.

1. **By January 31 each year**, the management shall report in writing to the Board in an agenda item the audited direct and indirect costs of the Powerhouse resolution costs borne by the Department under Rule 15 Section I.1 in the prior fiscal year ended the previous June 30, and separately identify those direct and indirect costs incurred for projects designated by the Mayor's office;
2. **Within the draft resolution approving transmittal of the Preliminary DWP Budget to the City Council each year**, the Department shall include a paragraph that identifies the audited total direct and indirect costs borne by the Department under Rule 15 Section I.1 in the prior fiscal year ended the previous June 30, and separately identify those direct and indirect costs incurred for projects designated by the Mayor's office.

3. **Within the draft resolution approving transmittal of the Final DWP Budget to the City Council each year**, the Department shall include a paragraph that identifies: a) the total estimated utility users tax in the upcoming fiscal year, b) the total audited direct and indirect costs incurred for projects in Rule 15 Section I.1 for projects designated by the Mayor's office in the preceding year, as disclosed by January 31st and in the Preliminary Budget, c) whether or not the DWP is requesting those identified costs be rebated to the DWP from the utility users tax or other available City or outside sources in the upcoming year, and the reasons why such a return of that amount of funding is or is not being sought.

cc: The Honorable Karen Bass, Mayor  
Martin L. Adams, General Manager & Chief Engineer, Department of Water and Power



KAREN BASS  
MAYOR

## **EXECUTIVE DIRECTIVE NO. 1**

Issue Date: December 16, 2022

**Subject: Expedition of Permits and Clearances for Temporary Shelters and Affordable Housing Types**

### **INTRODUCTION**

To aid in swiftly sheltering people who are unhoused in the City of Los Angeles, and by virtue of the authority vested in me as Mayor of the City of Los Angeles under Section 231(i) of the Los Angeles City Charter and the provisions of Section 8.29 of the Los Angeles Administrative Code, I hereby declare the following order to be necessary for the protection of life and property and I hereby order, effective immediately, that:

1. Applications for 100% affordable housing projects, or for Shelter as defined in Section 12.03 of the Los Angeles Municipal Code (LAMC) (hereinafter referred to as Shelter), shall be, and hereby are deemed exempt from discretionary review processes otherwise required by either the zoning provisions of Chapter 1 of the LAMC or other Project Review including Site Plan Review as described in LAMC Section 16.05 and LAMC Section 13B.2.4, as long as such plans do not require any zoning change, variance, or General Plan amendment. All City departments are directed to process all plans for such 100 percent affordable housing projects or Shelter using the streamlined ministerial review process currently used for projects eligible under Government Code section 65913.4, State Density Bonus law.
2. An application for the development of a 100 percent affordable housing project or Shelter may use the density permitted for that site either by the applicable zoning or the General Plan Land Use Designation, consistent with state law. In addition, a project may utilize the State Density Bonus and LAMC bonuses,

incentives, waivers and concessions if such are in compliance with the applicable requirements.

3. I further direct all applicable City Departments to process clearances and utility releases related to building permit applications, certificates of occupancy, or temporary certificates of occupancy within 5 business days for 100 percent affordable housing projects and within 2 business days for Shelters.

4. I further direct all applicable City Departments to conduct and conclude all reviews and inspections required for 100 percent affordable housing projects or Shelters and to issue all appropriate approvals for such projects or Shelters within 60 days following the submission of the completed application. City Departments shall provide the applicant with all required changes or amendments on or before the 30<sup>th</sup> day following the submission of a completed application for such projects. To the extent practicable, all required reviews and approvals shall be conducted simultaneously, not sequentially, by all City departments so as to meet the 30 day and 60 day periods specified for such projects in this paragraph.

5. I hereby direct the Los Angeles Housing Department (LAHD) to coordinate with the Los Angeles City Controller to track and process all affordable housing projects and expedite payments thereon. LAHD shall track each pending pay application, initial submittal date, approval date, reasons for rejection or modification of submitted payment applications, and issuance of payment, and shall provide reports to the Mayor on all such payments at least monthly with the goal of expediting payments due for affordable housing projects.

6. I hereby direct that all protocols set by the Los Angeles County Coordinated Entry System as they apply within the City of Los Angeles be expanded, changed, or suspended, as allowed by federal law. Rules, guidelines and regulations will be developed to expedite the placement of unhoused neighbors into housing in the City of Los Angeles.

7. I hereby direct all City departments to prioritize and streamline compliance with the provisions of the Building Homes and Jobs Act – Government Code section 27388.1 in order to maximize the City's eligibility for state and federal funds to support the development of emergency shelters, transitional housing, and supportive housing. The City shall seek to comply with or otherwise meet all criteria specified under all applicable state and federal laws that provide for increased resources, funding, access or allowance for temporary or affordable housing.

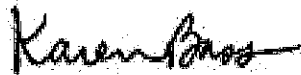
8. Effective February 28, 2023, in accordance with the end of the State of California COVID-19 emergency, I hereby rescind the Public Order Under City of Los Angeles Emergency Authority issued on January 28, 2022 (January 28, 2022 Order). Notwithstanding this action, all entitlements already approved and still



valid as of this date, or approved during the effective period of the January 28, 2022 Order, shall remain valid for the extended time period(s) as if such January 28, 2022 Order were still in effect with respect to such entitlements. Furthermore, local decision-makers, including the Director of Planning and the Chief Zoning Administrator, are authorized to continue to hold all required public hearings under the Los Angeles Municipal Code in a manner consistent with the Governor's Executive Order N-29-20, and any subsequent orders or published guidance pertaining to local legislative bodies.

9. The City Planning and Housing Departments shall issue guidelines as necessary to implement the provisions of this Executive Directive.

Executed this 16<sup>th</sup> day of December, 2022.

A handwritten signature in black ink, appearing to read "Karen Bass", is positioned above a horizontal line.

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KAREN BASS  
Mayor



ERIC GARCETTI

MAYOR

## EXECUTIVE DIRECTIVE NO. 30

Issue Date: April 16, 2021

**Subject: Further Expediting and Expanding Affordable Housing**

Our affordable housing crisis is decades in the making. Too many workers can't afford to live close to their offices. Too many households pay an inordinate portion of their incomes on rent. Too many Angelenos are being priced out of the market -- and forced to make impossible choices between a roof over their head, food on the table, and other basic necessities. Too often, this ends with our most vulnerable neighbors landing without a home, living on sidewalks, in encampments or shelters.

Our City has an immense responsibility to deploy every possible tool to make it easier and more affordable for people of all means, salaries, and backgrounds to live in Los Angeles. To that end, in 2015, Executive Directive 13, Support for Affordable Housing Development, came online, lifting up the vital role of City departments in reducing impediments to housing construction and creating more affordable homes. By focusing on the processes of Los Angeles City Planning, the Department of Building & Safety, and the Housing & Community Investment Department, insisting on collaboration between them, and prioritizing affordable housing development, we met our primary goal two years ahead of schedule: permitting 100,000 new housing units; so far, eight percent of these units are restricted as affordable to households at low-income levels.

Executive Directive 13 has been effective, but it remains insufficient. The magnitude of this problem persists, and the COVID-19 pandemic and ensuing economic crisis have only deepened this challenge. Nearly 60% of the region's households paid more than 30% of their incomes toward housing. Close to 30% spent more than half, and the strain is even more severe for very low-income households: 342,000 of these struggling families devote over 50% of their limited incomes toward housing costs.

The consequences of this crisis are profound. Workers have to find housing outside our city limits, and as a result, endure long, fatiguing commutes to work, only worsening issues of traffic, greenhouse gas emissions, and lost economic productivity. Friends move to other states and our communities lose valuable employee talent. Families have

insufficient income left for meals, transportation, childcare, and medical expenses. Our region's economic potential underperforms as dollars are spent on rent or mortgages instead of goods and services. Most heartbreaking, the crisis has pushed thousands of Angelenos into homelessness. Particularly impacted are the disabled and elderly who live from extremely limited means. Yet even people with full-time jobs and working families are finding themselves without a home due to a lack of affordable places to live in our city.

What all of this means is clear: our supply of affordable homes is not adequate. But we are not powerless to address this crisis. In fact, we have a duty to find every way possible to tackle it.

We are ready to act to further reduce impediments to residential growth, expedite the building of new and affordable homes, and incentivize innovative solutions for expanding housing choice. I am now calling on each City Department that provides development services to streamline the permitting and approval process for all housing developments; to create priority processing incentives for housing developments that include targeted levels of affordable units; and to establish procedures that permit and encourage expanded housing options.

**Accordingly, I hereby direct** the General Managers of the City's Development Services Departments, which include the Housing & Community Investment Department, Los Angeles City Planning, Department of Building & Safety, Department of Water & Power, Los Angeles Fire Department, Department of Transportation, and the Board of Public Works' Bureaus of Engineering, Street Lighting, Street Services, Sanitation & Environment and Contract Administration, as follows:

- The General Managers of the Department of Water & Power, Los Angeles Fire Department, Bureau of Engineering and LA Sanitation & Environment shall develop and implement policies to streamline processes and shall establish case management units to support all housing development activities regardless of affordability levels. Case management services shall at minimum consist of the following:
  - Provide site specific parameters and requirements
  - Provide a clear, transparent road map of the permitting process which identifies the department's permit clearances and requirements at an early stage of a project
  - Provide troubleshooting and problem-solving assistance, at the project applicant's request
  - Provide a point of contact that can answer questions and provide information throughout the permit process

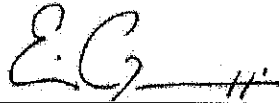
- The General Managers of Los Angeles City Planning, the Department of Building & Safety, and the Housing & Community Investment Department shall continue to develop and implement policies to streamline processes and shall continue to operate case management units to support all housing development activities regardless of affordability levels.
- The General Managers shall develop and implement policies for prioritizing projects that contribute to the new construction or rehabilitation of housing developments of ten or more units that contain: at least 20% of on-site rental units that have rents restricted so as to be affordable to and occupied by low income households; or at least 30% of on-site for-sale units that have sales prices restricted so as to be affordable to and occupied by low- or moderate income households.
- The General Managers shall set for their respective Departments the following priorities and expedited processing targets for qualified affordable housing developments as compared to all other applications in the department:
  - Los Angeles City Planning shall reduce processing times for entitlement applications by 25%.
  - The Department of Building & Safety shall reduce processing times for building, electrical, plumbing, mechanical, and grading permits by 25%.
  - The Department of Water & Power shall reduce processing times for service requests and any subsequent installation of equipment by 30%.
  - The Los Angeles Fire Department shall reduce processing times for building permit clearance by 30%.
  - The Bureau of Engineering shall reduce processing times for permits by 25%.
  - The Housing & Community Investment Department shall prioritize processing times for the recording of affordability covenants.
  - The Housing & Community Investment Department shall implement technological tools to expedite clerical and administrative processes for executing and funding loans.
  - The Department of Transportation shall reduce processing times for Development Review activities and Temporary Traffic Control Plan review by 25%

- On a quarterly basis, the General Managers shall report processing times for qualified affordable housing developments as well as all projects to demonstrate progress toward expediting targets defined above. Collectively, these reports shall form a Housing Scorecard that will be available to the public on the Mayor's website. Additionally, on a quarterly basis, the General Managers of Los Angeles City Planning, the Department of Building & Safety and the Housing & Community Investment Department shall report to my office on housing and affordable housing units entitled and permitted, including affordability levels.
- The General Manager of each Development Services Department shall designate an Affordable Housing Liaison for its Department; shall notify my Office of that person's name and contact information (including when there is a subsequent personnel change or change to that person's contact information); and shall make such information publicly available to the affordable housing community.
- I hereby expand the Mayor's Affordable Housing Cabinet, which shall be comprised of the departmental Affordable Housing Liaisons, senior managers from the identified Departments, and representatives from and designated by my Office. Each General Manager shall ensure departmental Affordable Housing Liaison and senior-management representation at regular Mayor's Affordable Housing Cabinet meetings held by my Office. The Mayor's Affordable Housing Cabinet shall promote interdepartmental coordination in process streamlining and expediting project approvals for qualified affordable housing developments and shall track processing times for each administrative application process for qualified affordable housing developments.
- The Director of Planning shall evaluate barriers to alternative housing typologies, such as micro-units, SROs, adaptive reuse and shared housing, including parking, density and open space requirements, and report back to the Mayor and Affordable Housing Cabinet within three months with recommendations to both eliminate barriers and incentivize these typologies.
- The Director of Planning shall evaluate and report on opportunities for streamlining the land use entitlement process for housing projects due to amendments or updates to State housing regulations.
- The Director of Planning shall develop and implement processes to fully effectuate the streamlining provisions of Senate Bill 35 and Assembly Bill 2162
- The General Managers of the Los Angeles City Planning, Department of Building & Safety and Los Angeles Fire Department shall collectively assess locally defined codes to identify antiquated or redundant requirements that may be eliminated or adjusted in an effort to reduce building cost and speed construction, and shall report back to the Mayor and Affordable Housing Cabinet.



- The General Managers of the Housing & Community Investment Department, Department of Building & Safety and Los Angeles Fire Department shall develop clear and specific responsibilities, procedures and standards for the inspection of modular and pre-fabricated housing construction and commit to them through a Memorandum of Understanding (MOU).
- The General Managers of the Department of Recreation and Parks, Department of Water and Power, the Bureaus of the Department of Public Works, Department of General Services, Department of Transportation, and other land owning and -managing departments, in collaboration with the City Administrative Officer, shall create an inventory of underutilized or underdeveloped properties within their control and shall develop policies with all such departments to either use such parcels or to exchange them with other departments for the creation of opportunities for affordable housing development.

Executed this 16th day of April, 2021.

A handwritten signature in black ink, appearing to read "E. Garcetti", is written over a horizontal line.

ERIC GARCETTI  
Mayor



## **MOTION REGARDING EMERGENCY DECLARATION NO. 1**

The number of unhoused people in the City of Los Angeles has increased dramatically over the last decade. Recent data indicates that while making up only 9.6 percent of the State's population overall, Los Angeles is home to 25 percent of the State's unsheltered population. At any given time, over 40,000 people are without shelter Citywide.

Homelessness has disproportionately impacted Black, Indigenous, and Immigrant Angelenos. African Americans who comprise 8 percent of the City's population accounted for 33 percent of the people experiencing homelessness. The share of the population of people experiencing homelessness who identify as Hispanic or LatinX increased by 30 percent between 2020 and 2022 and now constitute 42 percent of unhoused individuals. About a third of people experiencing homelessness are women and a disproportionate share of youth experiencing homelessness identify as LGBTQ+.

On December 12, 2022, Mayor Karen Bass declared a local emergency on homelessness and on December 16, 2022, issued Executive Directive No. 1 (ED 1) to activate and further engage City departments to take the steps necessary to cut red tape, mobilize resources, save lives, and provide for the public health, welfare, and safety of Los Angeles.

The local emergency declaration coupled with ED 1 authorizes the Los Angeles Department of Water and Power (LADWP) to actively engage in reducing barriers to providing energy services to 100% Affordable Housing and Permanent Supportive Housing projects. This includes and is not limited to: reduced timelines at all stages of project review, and concurrent reviews of projects by City departments such as LADWP. Current timelines for project review and construction can take many months and current policy states that any development requiring an electric upgrade be charged for costs associated with new utility needs.


I THEREFORE MOVE, the Power System:

1. Create a task force in the Power New Business and Electrification Division, to support all 100% Affordable Housing and Permanent Supportive Housing projects as determined by eligibility guidelines set forth in the Mayor's December 16<sup>th</sup> Executive Directive No. 1.
2. Provide planning guidance through pre-development meetings for 100% Affordable and Permanent Supportive Housing projects to plan and help identify scope of work, including possible line extensions, on-site infrastructure requirements, clearances, as well as the general electric service process.

3. Reduce the preliminary project review phase to 10 days projects subject to this motion.
4. Propose process improvements/expedited timelines on specific project activities through the lifecycle of these projects.
5. Complete electrical equipment drawings for on-site equipment within 60 calendar days for Service Planning and 90 days for customer station design, once plans have been received and equipment locations have been agreed upon for all 100% Affordable and Permanent Supportive Housing projects.
6. Prioritize all Electric Service Representative inspections for projects subject to this motion.
7. Approve overtime, weekend, and holiday work to support Mayor Bass's ED 1;
8. Coordinate all 100% Affordable and Permanent Supportive Housing projects including installing meters within five business days after all meter releases have been obtained.
9. And expedite offsite/onsite LADWP construction work after Authority to Construct has been issued to the district and/or the customer station has been released for these projects.

I FURTHER MOVE that this Board Amend Rule No. 15, Part 15-E, Section I.1. and any other applicable rules of the Rules Governing Water and Electric Service in the City of Los Angeles adopted by the Board of Water and Power Commissioners (Board) under Resolution No. 56, dated September 8, 1983, and all amendments, revisions, and replacements thereof, to reflect a new formula for Power upgrade fees, including underground line extension and customer stations costs, applicable to 100% Affordable Housing and Permanent Supportive Housing projects to reflect that during the local emergency on homelessness, the LADWP shall bear the cost and perform the design and construction of underground line extensions in the public right of way required to serve 100% Affordable and Permanent Supportive Housing projects.

MAR 14 2023



Secretary





# LADWP's Response to the Emergency Declaration on Homelessness

Project Power House

# LADWP ED-1 Incident Command Structure

Standardized the coordination  
and information sharing process

Aram Benyamin  
Chief Operating Officer

Brian Lam  
Manager – Office of Emergency  
Management

Power System  
Emil Abdelshehid  
Assistant Director – Power New  
Business and Electrification

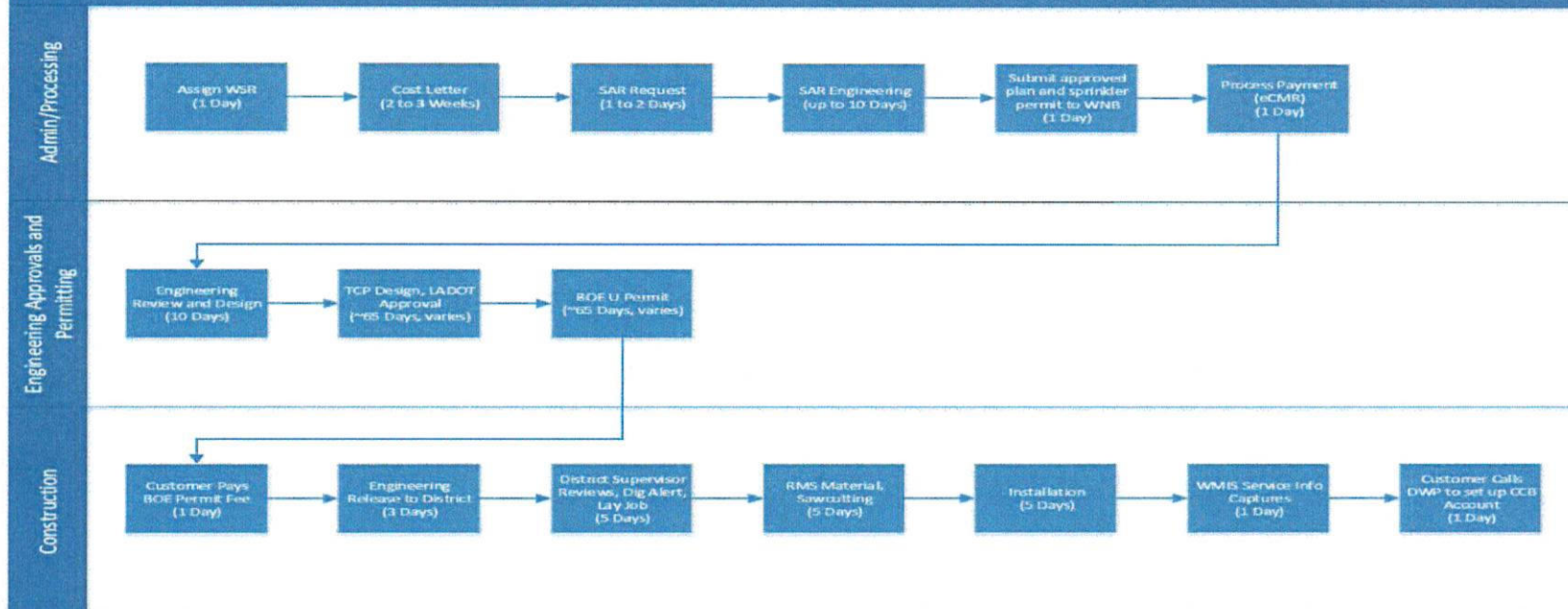
Joint System  
Brian Baltazar  
Emergency Preparedness  
Coordinator

Water System  
Ruben Rosales  
Water Engineering Manager



# Water System Processes for Affordable Housing Projects

Executive Directive 1 – LADWP Water System Flow Chart- Affordable Housing



WSR: Water Service Representative  
SAR: Service Advisory Request  
WNB: Water New Business  
eCMR: Electronic Cash Memorandum Receipt

TCP: Traffic Control Plans  
LADOT: Los Angeles Department of Transportation  
BOE U: Bureau of Engineering - Utility Permits  
RMS: Request for Material/Services

WMS: Work Management System  
CCB: Customer Care & Billing

*ANSELMO COLLINS*  
ANSELMO COLLINS  
SR ASST GENERAL MANAGER - WATER SYSTEM

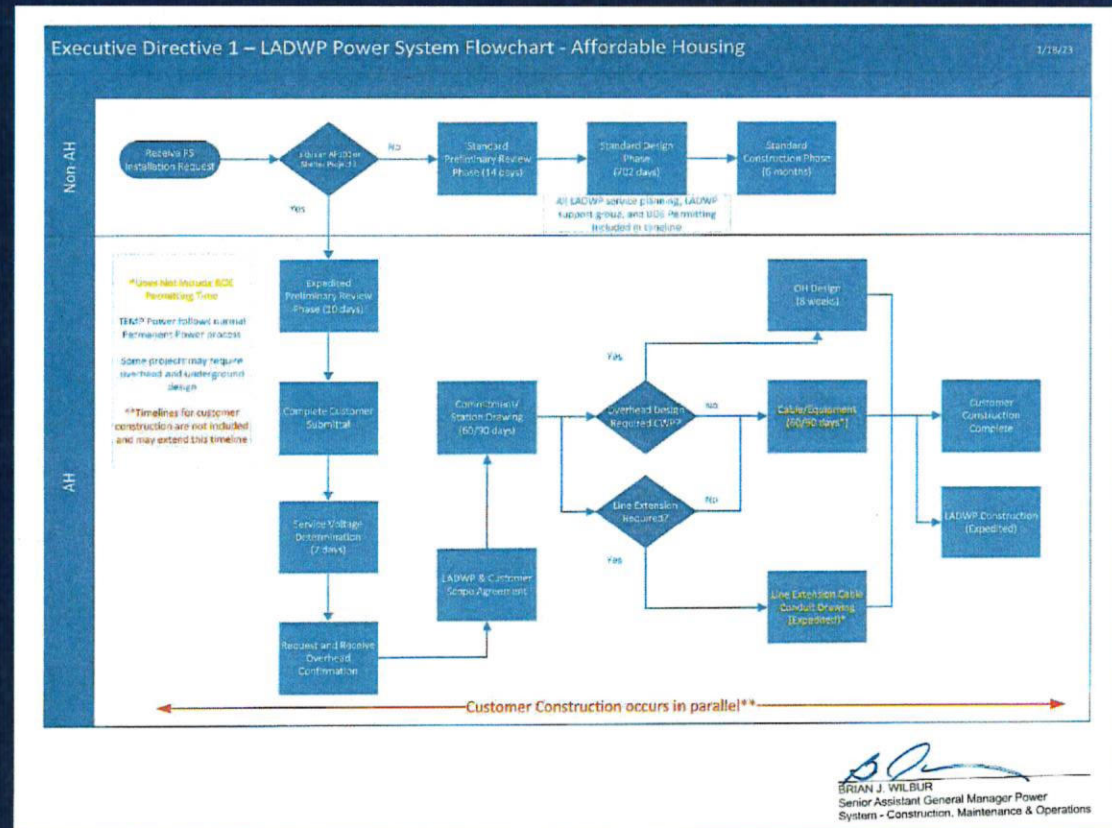
# LADWP/Water System – Commitments to Support Mayor Bass' ED-1

- Prioritize and track all 100% Affordable Housing (AH) projects and Shelters within the Water System's Water Distribution New Business Unit, a One-Stop shop for new water service installations
- Provide planning guidance through pre-development meetings for 100% AH and shelters to discuss the water service installation process and help identify the scope of work including additional infrastructure requirements
- Reduce Small (2 inches and smaller) Services water installations from 90 days to 60 days from payment to completion
- Reduce Large (4 inches to 12 inches) Services water installations from 120 days to 90 days from payment to completion
- Provide free water quality testing services to evaluate the premise plumbing conditions and provide information on how to improve water quality for buildings that have been unoccupied.



# Power System Processes for Affordable Housing Projects

- Unifies all parts of the value chain to understand their role in the process
- Vital for internal coordination and expediting AH100 Projects





# Current AH100 List

Total AH100 Projects on Mayor's List	LADWP Received Power Requests (Submittals)	Projects in Design Phase	Projects in Construction	Total Projects with LADWP seeking Power
556	53	89	57	199

- LADWP Emergency Operations Center has been activated and in direct coordination with Mayor's office
- Official AH100 list is updated by the Mayor's Office
- List has about 556 Total Projects
- 199 are active with the Power System
- More and more projects are being added



# Project Power House

- Creating a team to coordinate with all support groups (i.e. engineering, drafting, permitting and construction) and our customers
- Surgical coordination is required to execute Project Power House and other New Business projects simultaneously
- Provide dedicated knowledgeable staff to assist and guide customers prior to project submittals
- The goal is to ensure we are meeting or exceeding our commitments
- LADWP is absorbing the cost of underground line extensions in the public right away, alleviating a financial obstacle for these projects



# Recurring Issues

- Customer's designing their projects before understanding their power requirements
- Customer's wanting to build too close to power lines
- Customer escalating to Mayor's office unnecessarily

# Resources for Developers

- [LADWP Capacity Map](#)
- [Find the Right Person](#)
- [Electric Service Installation Status](#)
- [LADWP Encroachment](#)





Questions or Comments



# Commitments

- Identifying and committing to expedite all deliverables a customers needs from LADWP
  - Line Extensions
  - New Business Design
  - Overhead Design
  - Construction

## ED 1 Qualified

Project Phase	Service Planning	ED 1
Preliminary Review	10	7
Voltage Determination	10	7
Staging Area Variance	51	20
Commitment Drawing	272	60
Station Drawing	590	90
Overhead Design	131	56
Line Extension	645	180
Cable Drawing	180	20
Conduit Drawing	208	20
Meter Installation	14	5



An overview of the department's E1 efforts;  
Recurring issues/mistakes that developers should avoid (ex. contacting overhead distribution design too late in the design process);  
Technical resources for developers (ex. DWP's find the right person, real estate team link, distribution capacity map, etc.); and  
Contact information.